

Flexible working hours: Still a farce for Aussie dads

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Workplace culture and masculine norms are keeping fathers from asking for flexible working hours, including paid parental leave, according to research from University of South Australia researcher, Dr. Ashlee



Borgkvist.

Investigating barriers and facilitators for men to access and use flexible work arrangements, she found that many fathers felt pressure from their organizations not to use flexibility for family reasons, with this sentiment also echoed across <u>societal norms</u>.

Australia has one of the lowest rates of fathers taking paid parental leave with fewer than one in every hundred recipients being a man.

Dr. Borgkvist says the low uptake of formal flexible working arrangements by Australian fathers is primarily due to a perceived, and quite often objective, lack of support from workplace managers and colleagues alike.

"Workplace flexibility is typically accepted as an option for mothers, but when it comes to dads, flexibility is unlikely to be as readily accepted—and in some cases not even considered," Dr. Borgkvist says.

"Workplace and societal norms play a big role in the lack of flexibility for dads, with many men feeling pressure to conform to stereotypical concepts of the male 'breadwinner'—they're applauded for earning the dollars to support their family but frowned upon if they consider flexibility to do the same.

"Concerningly, many new fathers feel they need to prove their commitment to the job by purposely avoiding flexibility, or in some instances, taking on more hours when they become a new father. They may also take on more hours because they are feeling financial pressures."

Involving fathers early on in a child's life has been found to create a bond which means they are more likely to maintain these connections



throughout the child's life. In turn, this involved fathering can have positive outcomes for that child's future.

Dr. Borgkvist says that while Australia's national Paid Parental Leave scheme is gender neutral and so can be used by mums or dads, the stigma of asking for flexibility, along with the need for mothers to utilize the whole Paid Parental Leave period, is limiting it's uptake by dads. This can have a flow on effect where dads don't feel like they should be using flexibility as their children grow either.

"Some fathers are trying to be more flexible—say, for example, by coming into work late after dropping the kids at school—but they're also very aware of the need to visibly minimize their time away from <u>paid</u> <u>work</u>. Of course, this can depend on the workplace, but even where workplaces have flexibility policies there is often an unspoken, or cultural, discouragement of dads taking time away from work for family reasons," Dr. Borgkvist says.

"One father I spoke to said he'd stepped back from visiting schools with his wife and child because he felt he'd taken too much time off; another father said he wouldn't ask for flexibility because he didn't 'want to be seen as 'someone who tries to get out of doing work."

"So, while the desire and need for <u>flexible work hours</u> is there, it's being squashed by restrictive workplace cultures. As you can imagine, these ideas around flexible work also have impacts for how women who use flexibility are perceived within workplaces."

In Australia, only two percent of organizations have set targets to improve men's participation in flexible work. And while COVID-19 provided an opportunity for businesses to trial flexible work, few organizations appear ready to adopt this in the longer term, opting to 'return to normal' once working from home was no longer required due



to lockdowns.

"To initiate change in relation to dad's use of flexibility, and parental leave in particular, cultural change is vital. But this can only be achieved when we have strong social policies supported by business practice," Dr. Borgkvist says.

"Evidence shows that when fathers are provided with well-compensated, targeted and extended parental leave, they are very likely to take it.

"Australia is very conservative when it comes to fathers and <u>parental</u> <u>leave</u>. Only when governments and businesses can commit to tangible and practical change will we see <u>flexibility</u> become a real option for Aussie dads."

More information: Ashlee Borgkvist, 'It Would Be Silly to Stop Now and Go Part-Time': Fathers and Flexible Working Arrangements in Australia, *Engaged Fatherhood for Men, Families and Gender Equality* (2021). DOI: 10.1007/978-3-030-75645-1_13

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