

Customers hate tipping before they're served, and asking makes them less likely to return

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Should the tip come before tasting the coffee? Credit: Square

Imagine you're in line at a coffee shop. You order your usual cappuccino and swipe your credit card to pay. Then the cashier swivels a little screen that prompts you for a tip—before the espresso shot is pulled or a drop of milk steamed.

Do you tip more, perhaps hoping that it will lead to a better drink? Or less or none at all, peeved at being asked to reward service that hasn't



happened yet? Do you feel pressured into tipping the suggested amounts, which can equate to more than half the price of the drink?

This is a dilemma that most of us are increasingly facing in a variety of settings where previously you might have encountered a lone tip jar with change and crumpled dollar bills. Now we're being asked to fork a over US\$3 tip for a \$4 coffee drink.

In <u>recently published research</u>, we explored how this new pre-service tipping etiquette is affecting consumers—and what it meant for the baristas and other employees hoping for a reward for their efforts.

The pre-service tip invasion

Point of sale platforms such as <u>Square</u> and <u>Clover</u> are making it easier than ever for businesses large and small to seamlessly integrate tip requests into the service experience.

While most of us are used to filling out the tip line on a receipt at a full-service, sit-down restaurant, we are now seeing tip requests occur in many <u>new environments</u>, such as cafes and bakeries, fast-casual delis and food trucks, and even retail stores, flower shops and liquor stores.

Articles in the popular press about the trend suggest that some prefer the convenience of tipping when placing their order. Others say they feel that they are being guilted into tipping employees who have not yet provided a service—and who have done little more than type in an order and hand over a muffin.

How consumers really feel about it

To find out how people respond to differences in tip timing—before or



after service—we conducted a series of experiments with fellow marketing professor <u>Hong Yuan</u>.

We looked at how it affected tip amounts, ratings and likelihood of returning to the <u>business</u>, controlling for variables that might affect tip amounts, most notably the effects of repeat customers or attractive workers.

The first study compared real tip amounts at two locations of a popular smoothie chain on the East Coast. At one location, tips were collected while ordering—before receiving the smoothie. At the other, gratuities were requested only after someone handed the customer her order. After analyzing 7,523 transactions, we found that tips were 75% higher on average at the location that asked for them only after people received their smoothie.

Next, to dive a little deeper into why, we conducted three experiments in which we recruited participants online and asked them to imagine themselves a customer in a scenario. In one, participants imagined ordering a drink and a sandwich at a cafe, while the other two involved getting a haircut at a salon. In all three, participants were randomly prompted to tip either before or after receiving service.

Then we asked them to fill out a scaled survey rating the experience in terms of how likely they'd be to return to the business and how they felt about the tip request. In the third study, we also asked participants to select how much they'd tip and and how they'd rate the service on Yelp.

In each study, we found that participants viewed pre-service tip requests as unfair and manipulative and reduced the likelihood that they would become repeat customers. In the third study, requests for tips before a haircut also led to lower gratuities and online ratings.



We also found that businesses that emphasize the convenience of tipping can offset some, but not all, of the other negative feelings.

Tip benefits

Tipping trends are constantly shifting.

Some innovations include the introduction of <u>recommended tip amounts</u> on <u>receipts</u> and the proliferation of <u>tip jars</u> in the 1990s and most recently <u>digital tip requests</u>. Each has contributed to "tip creep," which has <u>pushed up</u> the average tip from 10% in the 1940s to over 20% today, and made tipping the norm in more and more types of business.

Our findings, however, suggest that businesses should be careful when adopting new innovations. Customers, employees and owners all benefit if businesses stick to tradition—and request the tip only after the coffee is poured.

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