

Content creators leave social networks when messaging gets too easy

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It's not much harder or more expensive to send a tweet or a Facebook post to hundreds or even thousands of people than to just a handful. So you'd think that the ease of communicating with lots of people via social networks would result in more and more people sharing their thoughts, political views, and cat videos.

But that's not the case, says Associate Professor Zsolt Katona at UC Berkeley's Haas School of Business (pictured, left). The flood of tweets and posts washing across cyberspace has created a huge imbalance in the number of people creating content and the number of people who receive it. That imbalance stems from some content creators giving up on actively contributing to social networks, while others choose to send out more and more messages to users in an effort to be noticed.

In a new research paper, Competing for Attention in Social Communication Markets, Katona and co-author Ganesh Iyer, Edgar F. Kaiser Chair in Business Administration at Berkeley-Haas, (pictured, right) suggest a seemingly counter-intuitive thesis: The cheaper and easier it becomes to reach large numbers of people via social media, the fewer "content creators" choose to participate and the more cluttered the networks become. If it were as difficult to post messages to large numbers of people as it was just a few years ago - before the rise of mobile messaging apps—more users would create content.

Although more and more people are participating in social networking, a smaller percentage of users are actively creating and sharing content.



Industry reports estimate that just 10 percent of Twitter users broadcast 90 percent of the network's tweets, while only a tiny fraction of the 55 million users who blog post daily, notes Katona.

The relative scarcity of message creators has been noticed before. But what hasn't been understood are the mechanisms responsible for the imbalance of senders and <u>receivers</u> and the implications for the social networking industry.

The research suggests that social networking is a bit like a market: People who create and send content are investing effort to win customers—in this case the "receivers" who will view their content.

But unlike businesses that use social networking as a marketing tool, individual senders aren't looking for a definable economic reward. They want status, or the satisfaction of being heard. Instead of actual sales, senders measure their payoff by the number of receivers who listen to her, while the effort required to reach them is the cost of sales, say the researchers.

Social distance between senders and receivers largely determines the effort required to reach them. If a social network is small, and each sender targets just a few receivers, there's not much competition for attention; receivers aren't getting many messages. On the other hand, senders aren't getting a large payoff so they only make a minimal effort to be heard.

That changes when senders attempt to increase their payoff by targeting people who are more socially distant. Receivers, who once were the recipient of messages from only a few senders, are now targeted by many senders, leading to increased competition for attention. And the more distant the receiver, the harder it is for the sender to craft relevant messages, say the researchers.



As competition grows, some senders decide the payoff isn't worth the trouble and drop out, and others decide not to enter the market, which explains why the proportion of senders to receivers is so low. It may also explain why some users turn away from popular social networks and are looking for more intimate places to share items with just a handful of people, say the researchers.

Facebook recognized this trend and modified its algorithms to present users with more news from people who are close to them. There have even been attempts to create new, more intimate social networks from scratch, although they have so far met with limited success.

When messaging costs go down, senders decide they can target more and more people and compete with other senders by sending messages more frequently. "But what is interesting is senders are worse off by making this choice," say Iyer and Katona. Too much messaging creates clutter and lowers payoffs for everyone in the market.

When the cost and difficulty of messaging increases, senders have less incentive to compete by creating a flood of messages. That, in turn, makes it more likely that users will read a sender's message, meaning his or her payoff is higher and senders are more likely to stay in the network.

The paper's conclusions are based on mathematical modeling of <u>social</u> <u>networking</u> behavior along with an analysis of empirical data from a 2011 study of real-world social networks in a French primary school. It will be published in *Management Science* later this year.

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